## A Primary Asset for Fairfield



"Family-oriented Fairfield also has top-notch, high performing public schools with rich academic programs." <u>About Fairfield/Town of Fairfield CT</u>

"Fairfield public schools are consistently ranked among Connecticut's best." <u>Education/Experience Fairfield CT</u>

### Provide a comprehensive educational program for Fairfield residents

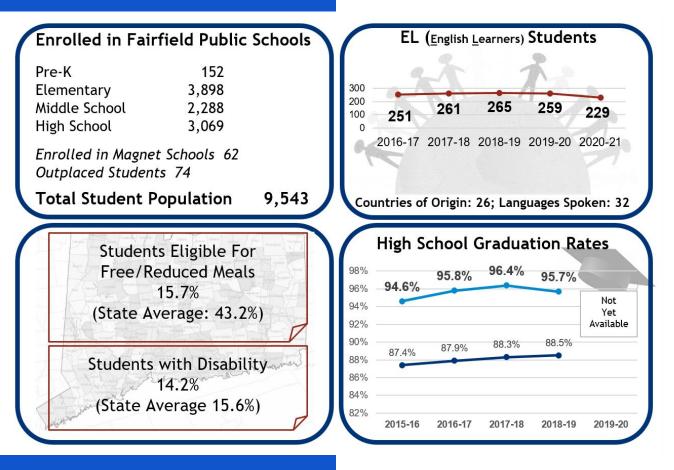


Focus on well-being of the whole child

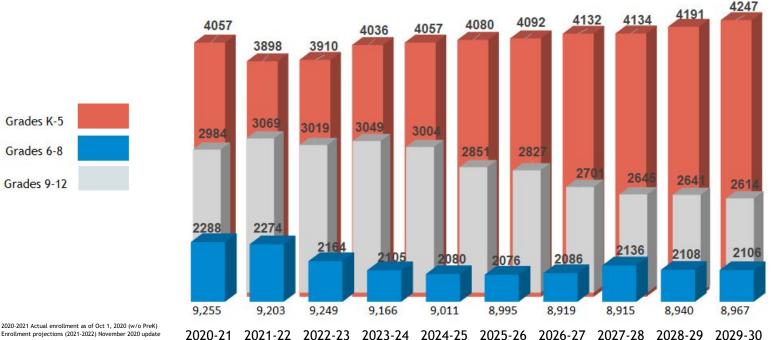
- Invest in social emotional learning
- Invest in early literacy
- Promote racial equity
- Identify and address learning gaps through SRBI
- Invest in HVAC/air quality
- Restore funding to each school for classroom supplies, materials, and activities

Develop District Improvement Plan to drive the future of the district and move past the pandemic

### **Student Demographics**



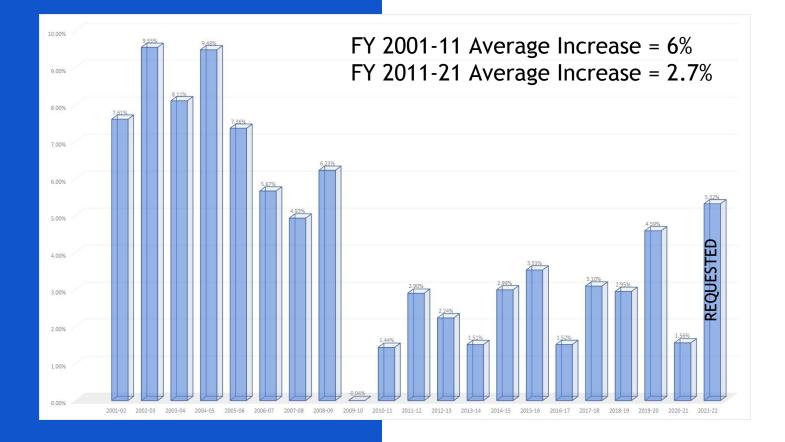
### **Enrollment Projections**



Enrollment projections (2021-2022) November 2020 update Enrollment projections (2023-2030) November 2019 update Courtesy of



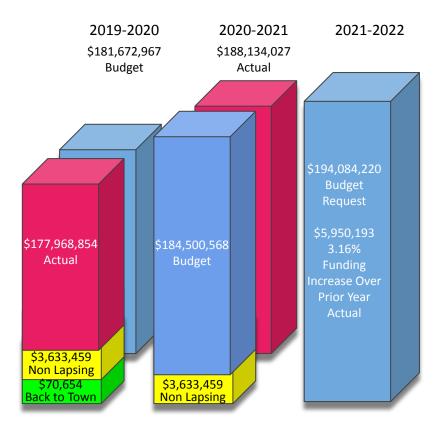
### **Historical Budget Trends**



### **Three Year View**

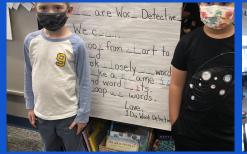
- Normalize spending over a period that was anything but normal
- 2019-2020 savings due to pandemic shut down
- 2020-2021 funded with 2019-2020 savings
- 2020-2021 budget request in line with average increases

#### \$186,729,034 3-Year Average Annual Expenditure



## Targeted Enhancements





#### Early Literacy Academy

• Small-scale Structured Literacy pilot for 7 early elementary students with specific learning disabilities/dyslexia to build instructional capacity and realize future savings by reducing outplacements.

#### **Elementary Social Workers**

• **Reallocate staff** to support elementary students' social-emotional needs.

#### Teacher Residency Program

• Trial RESC Teacher Residency Program (one elementary teacher) to gain experience with increasing faculty equity and diversity.

## Targeted Enhancements





#### **Teachers Stipends**

- Physical Management Training Trainers (2): facilitate annual *mandated* training and **avoid outsourcing**.
- High School Special Education Liaisons (2): collaborate with department liaisons to enhance instructional support for students with disabilities in general education settings.
- High School SRBI (2): coordinate current intervention services and develop comprehensive SRBI program for 2022-2023 implementation.

#### Indoor Air Quality / Preventative Maintenance

- Upgrade air filter capacity from MERV 8 to MERV 13 where possible.
- Support preventative maintenance programs and inspection of all school building infrastructures to reduce repair costs.

# Board of Education Budget Proposal



Expense	Increase as % of FY20-21 Budget Total
Benefits	1.68%
Staff Salaries	1.24%
Operations & Maintenance of Buildings	0.87%
Transportation	0.69%
Budget Drivers	4.48%
Capital	0.26%
Instructional Services	0.22%
Tuition	0.17%
Supplies/Texts/Materials	0.10%
Contracted Services	0.01%
Other Cost Increases	0.76%
Other Purchased Services	(0.05)%
Dues and Fees	0.00%
Other Changes	(0.05)%
Total Increase	5.19%

#### Board of Education Budget Proposal

	Impact of 2020-2021 Budget Adjustments				
	2021-2022 Proposal		2021-2022 Impact		
	Increase	%	Increase	%	
Benefits & Staff Salaries	\$5,390,957	2.92%	\$5,390,957	2.88%	
Operations/Maintenance	1,599,027	1 54%	76,289	17%	
Transportation	1,282,122	> 1.56%	249,416~	<u>&gt;.17%</u>	
Budget Drivers	\$8,272,106	4.48%	\$5,716,662	3.06%	
Other Cost Increases	1,398,889	0.76%	1,398,889	0.75%	
Other Changes	(87,343)	(0.05)%	(87,343)	(0.05)%	
Total Increase	\$9,583,652	5.19%	\$7,028,208	3.76%	
	\$2,555,444		1.39%		

## Changes at a Glance

Summary Object	Proposed 2021-2022	\$ Increase (Decrease) vs. FY21 Budget	Increase as % of FY21 Budget Total
Staff Salaries	\$118,189,278	\$2,288,343	1.24%
Benefits	34,275,461	3,102,614	1.68%
Operations & Maintenance of Buildings	11,418,104	1,599,027	0.87%
Transportation	9,702,191	1,282,122	0.69%
Capital	1,542,868	483,174	0.26%
Instructional Services	6,013,412	402,505	0.22%
Tuition	5,927,208	318,251	0.17% 0.71%
Supplies/Texts/Materials	2,562,825	179,157	0.10% > increase
Contracted Services	3,005,821	15,802	0.01%
Other Purchased Services	1,370,146	(87,642)	-0.05%
Dues and Fees	76,906	299	0.00%
TOTAL INCREASE	\$194,084,220	\$9,583,652	5.19%

# Financial **Stewardship**

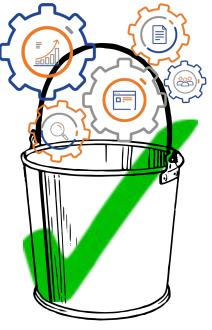






**STRUCTURAL EFFICIENCY** Finding operational cost savings.

#### **Defining Terminology**





**PROGRAM CUTS** Negatively impact student services and learning outcomes.

# Financial Stewardship





STRUCTURAL EFFICIENCY Finding operational cost savings.

#### 2010 Prismatic Operational Audit

- 2011 Initial Response to Audit, 2012 Update considered financial impact, educational impact, and feasibility.
- Of 74 original recommendations, **52 implemented** / 14 ongoing
- **\$4 million+** <u>cost containment</u> realized 2011- 2015
- **Continue to identify** savings to be captured, without disrupting the instructional program